SUBJECT: Enclosure 4 (Aviation Training Strategy) to V Corps Command Training Guidance for FY03-04, Change 1

- 1. **Purpose.** This enclosure establishes an aviation training strategy; prescribes goals, priorities and requirements for the conduct of aviation training in V Corps.
- 2. **Scope.** This enclosure supplements and focuses guidance found in the Aircrew Training Manuals (ATM), TC 1-210 (Commander's Guide), USAREUR Regulation 95-1 (USAREUR Aviation—General Provisions and Flight Regulations) USAREUR Regulation 350-1 (Training in USAREUR).
- 3. **Aviation Training Goals.** Our goal is trained and ready aviators and aviation units'...aviation operational readiness (O/R) rates are supportive of but secondary to this goal!
 - a. Develop and sustain combat-ready aviation units to execute their wartime mission.
 - b. Execute 100% of our Flying Hour Program...with a goal of 50% dedicated to night flying.
- c. Phase to standard in 21 days.... same applies regardless of where Phase is done and by whom.
- d. Use a multi-echelon approach to training and capture all opportunities for combined arms training.
 - e. Synchronize maintenance and training priorities to establish realistic quarterly training programs that can be executed.
 - f. Make effective use of simulation to support training strategy.
 - g. Plan to conduct a live-fire event quarterly to include qualification training semi-annually.
 - h. Expend 100% of allocated helicopter gunnery training ammunition.
 - i. Train platoon leaders to pilot-in-command (PC) status before changing duty positions.
- j. Increase leader flight proficiency and train company commanders to PC status within six months of assuming command.

4. Major Training Events.

- a. **Victory Strike.** Victory Strike III and IV will be similar in structure to Victory Strike II, building on the successes of the past two exercises. This is a Combat Training Center (CTC) equivalent event. Units participating in this exercise will complete the Unit Leader Training Program (UTLP) prior to deployment. This exercise will provide the appropriate oversight to merit External Evaluation feedback and credit. The following guidance is provided for the event.
- (1) Include situational training exercise (STX), platoon to company level replicating lanes from CMTC. This training will be observer/controller (O/C) supported, conducted at the troop level, controlled by the squadron, and resourced and approved by the Regiment/Brigade.

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- (2) Emphasize multiple deliberate and immediate Personnel Recovery missions, such as Combat Search and Rescue (CSAR).
 - (3) Seek added USAF participation, particularly at the AOC level.
- (4) Develop squadron/battalion missions that allow sufficient time in the engagement that allows units to focus on actions on the objective.

b. Combat Maneuver Training Center.

- (1) All Aviation units should participate in combined arms rotations at CMTC IAW UR 350-50, Table E-2, BLUEFOR milestones.
- (2) Divisional Aviation Battalion Task Forces should participate in an annual CMTC rotation. Units must fully integrate aviation schedules into the BCT's concept of the operation, using the Deployment, Exercise, and Redeployment (DEXR) schedule as a baseline. Units should also complete the Unit Leader Training Program (UTLP) prior to entering the rotation.
- (3) Units are encouraged to fit aircraft with Multiple Integrated Laser Engagement System (MILES)/Smart Onboard Data Interface Module (SMODIM) prior to the rotation to validate the equipment and for home station training (HST). MILES/SMODIM will be installed prior to the beginning of the DEXR if available. During non-rotational periods, MILES/SMODIM is available for HST.
- (4) Aviation Brigades can leverage CMTC rotations by participating in a concurrent Command Post Exercise to perform such METL-related tasks as battle staff training, A2C2, Personnel Recovery, and future operations planning to allow the battalion to focus on current operations.
- 5. **Aviation Live Fire.** In order to achieve operational live-fire proficiency, units should conduct live-fire training events, including qualification ranges semi-annually. Opportunities to execute gunnery and integrate associated subordinate units (i.e. armament, III/V, AVIM) include: Balkans deployments; CMTC rotations; Victory Strike; and contingency plan exercises such as Over The Horizon (OTH).
- 6. **Aviation Leader Flight Proficiency.** To ensure that company commanders and platoon leaders are tactically/technically proficient and have required flight experience to effectively lead their units, the following goals apply: platoon leaders should achieve pilot-in-command (PC) prior to assignment to another job; company commanders should achieve PC within six months of assuming command. (PC prior to assumption of command desired). PC qualification standards are not compromised to meet these goals.
- 7. **Aircrew Training.** Aviation training must include realistic levels of workload and stress that aircrews will encounter during combat situations. Units will increase aircrew training in the areas of crew coordination procedures, managing crew workload, and conduct of aircrew briefings. Specifically, look at ways to incorporate high cockpit workload and stress in the Combat Mission Simulator and aircraft simulators.

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8. **Night Training.** As a goal, 50% of the Flying Hour program should be dedicated to nighttime flying. Although training at night in Germany is restrictive, there are additional training opportunities in neighboring countries that offer MTAs with less restrictions for night training, for example...Czech, Hungary, etc.

9. Home Station Training (HST).

- a. HST serves as the building block for effective training at major training events (i.e. CMTC, Victory Strike). Commanders will develop training programs based on their assigned missions and METL.
- b. Training aviators to have proper situational awareness, crew coordination, and perform flight maneuvers in a simulated threat environment is a challenging task. The ASET IV can be an invaluable tool for conducting this training. Units will incorporate, during non-rotational periods at the CMTC, the ASET IV into training events such as Aerial Gunnery, battalion/squadron STXs, or brigade level FTXs. Coordinate for home station use of the ASET IV with 7th ATC.
- 10. **Survival, Evasion, and Resistance Training (SERE).** Units must identify and train personnel in the appropriate levels of SERE Level B and C as per USCINCEUR Policy Memorandum 01-01.
- a. Units will utilize the Wartime Level B Personnel Recovery Exportable Electronic training package of 17 C/D's and 1 VHS Tape (Secret) that was distributed down to Division and Brigade Level. All aircrews in theater should receive this training as a minimum.
- b. Establish in country a SERE Level B program with 7th ATC that encompasses both Level B academics, and 2-4 day Field Training exercise.
- c. Units will identify and prioritize aircrews that require SERE Level C training, and request this training through ATARS.
- d. Units will identify and train personnel in Rescue Coordination Center operations through Personnel Recovery (PR) 101 and PR 301. PR 101 may be conducted through a Mobile Training Team from the Joint Personnel Recovery Agency or by attending the course at Fredericksburg VA. PR 301 is conducted only at Fredericksburg VA.
- 11. **Balkans Preparation.** In order to prepare aviation units to deploy as part of a task force in support of Kosovo Force (KFOR) and/or Stabilization Force (SFOR), units must complete Individual and Collective General Training and Unit Individual Task Training. Aviation units will require additional theater-specific collective training including an Aviation Training Exercise (ATX) at Ft Rucker prior to the MRE. This is a building block approach to fully prepare the deploying force for successful execution of the Balkans mission.
- a. Aviation Training Exercise (ATX) at Fort Rucker, AL. The 8-day ATX provides the Aviation Task Force a peacekeeping exercise through virtual and constructive simulation IOT train and expose key leaders to theater-specific battle command issues prior to deployment to the Balkans.

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- d. Mission Rehearsal Exercise (MRE). Commanders of deploying units at all levels are responsible to conduct training in individual and leader tasks, METL tasks, and theater specific tasks. In preparation for deployment the culminating training event will be a MRE designed to replicate the operational environment that the task force will encounter during the mission.
- 12. V Corps POC is NELSON, ERIC M. LTC, G3 AIR, DSN 370-5312.